Active PIDG Management Services Singapore Pte Ltd Contracts as at 30th September 2026

Private Infrastructure Development Group

CONTRACTING PARTY	DESCRIPTION OF SERVICES	JURISDICTION OF CONTRACT	CONTRACT START		CONTRACT END	CONTRACT CURRENCY	VALUE OF CONTRACT	FEES PAID TO DATE
8 Cross Street Padref Investments Ltd	Singapore Office Rental	SG	01/06/2024	-	31/05/2029	SGD	5,216,184	2,287,800
Recruitment of PMSS Staff	Recruitment Fees	SG		-		SGD	-	334,740
Zentech Solutions Pte Ltd	IT Service Provider	SG		-		SGD	-	104,182
Boardroom Business Solutions Pte Ltd	Service Provider for Accounting, Disbursement, Payroll & XBRL	SG	16/11/2016	-	open	SGD	-	142,096
Mercure Icon Singapore City Centre	Accommodation of overseas (other than SG) PIDG Ltd Staff	SG		-		SGD		65,822
Advanced Microcomputers Pte Ltd	IT Hardware and Electronics Distributor	SG		-		SGD	-	77,280
Maxxmedia International Pte Ltd	Setup, Rental and Tear Down for Conference / Events	SG		-		SGD	-	56,955
Regional Contractor Fees	Independent Contractors	Various		-		SGD equiv	-	964,300
Contractor Fees	Independent Contractors	SG		-		SGD	-	249,919
Oasia Hotel Downtown, Singapore	Accommodation of overseas (other than SG) PIDG Ltd Staff	SG		-		SGD		48,416
Now Health International (S) Pte Ltd	Medical Insurance for SG PIDG Staff	SG	01/02/2026	-	31/01/2027	SGD		693,036
Raffles Health Insurance Pte Ltd	Insurance for SG PIDG Staff (Group Disability Income, Group Term Life and Group Critical Illness Additional Basis)	SG	01/02/2026	-	31/01/2027	SGD		98,753
Telecom Equipment Pte Ltd	Telecommunications equipment and services	SG				SGD		38,706

Notes: "Value of Contract" excludes amounts below USD 30,000 (exclusive of recoverable GST/VAT)
* All values are before recharges to other PIDG Companies
** Contracted by the company on behalf of PIDG Trust for Technical Assistance
*** Spend covered by an engagement letter specifying hourly rates
**** Work is ongoing and contract is being extended

Closed PIDG Management Services Singapore Pte Ltd Contracts as at 30th September 2026

Private Infrastructure Development Group

CONTRACTING PARTY	DESCRIPTION OF SERVICES	JURISDICTION OF CONTRACT	CONTRACT START		CONTRACT END	CONTRACT CURRENCY	VALUE OF CONTRACT	FEES PAID TO DATE
Tractebel Engineering Pvt Ltd	Due Diligence Services	IN	02/12/2024	-	09/04/2025	USD	41,300	43,102
PWC Tax and Advisory (Vietnam) Company	Due Diligence Services	VN	18/10/2024	-	31/12/2024	USD	28,500	30,780
Allens Pte Ltd	Due Diligence Services	VN	01/02/2025	-	25/08/2025	USD		151,553
KPMG India Services LLP	Due Diligence Services	IN	26/02/2025	-	01/05/2025	USD	100,000	100,000
Now Health International (S) Pte Ltd	Medical Insurance for SG PIDG Staff	SG	01/02/2025	-	31/01/2026	SGD		529,886
Raffles Health Insurance Pte Ltd	Insurance for SG PIDG Staff (Group Disability Income, Group Term Life and Group Critical Illness Additional Basis)	SG	01/02/2025	-	31/01/2026	SGD		87,851
PWC Risk Services Pte Ltd	Provision of Limited Internal Controls Review for Project Company	SG	08/04/2025	-	15/07/2025	SGD	43,873	44,084
Ernst & Young LLP	Audit of IAD accounts Y/E 2024	SG	16/10/2024	-	08/04/2025	SGD	84,000	58,120
Commissioner of Stamp Duties	Stamp Duty on Re-organisation for SPVs	SG		-	05/09/2025	SGD		126,540
EY Corporate Advisors Pte Ltd	Tax Advisory Services	SG	21/02/2024	-	09/06/2025	SGD	83,930	90,006
Telstra Singapore Pte Ltd	Monthly Microsoft Cloud Solution Provider	SG	29/11/2023	-	01/01/2026	USD		39,674
Regional Contractor Fees	Independent Contractors	Various				SGD equiv	-	383,761
Contractor Fees	Independent Contractors	SG		-	31/12/2025	SGD	-	82,731
LNRS Data Services Ltd	Market Study Services	SG	14/11/2025	-	13/04/2026	USD	193,000	193,000

Notes: "Value of Contract" excludes amounts below USD 30,000 (exclusive of recoverable GST/VAT)
Includes contracts which have ceased in the last 2 years
* All values are before recharges to other PIDG Companies
** Contracted by the company on behalf of PIDG Trust for Technical Assistance
*** Spend covered by an engagement letter specifying hourly rates